Headquarters Department of the Army Washington, DC 9 July 2001

### Personnel—General

# Award of the Legion of Merit and Lesser Awards for Service, Achievement, or Retirement During Peacetime

**Applicability.** This memorandum applies to Headquarters, Department of the Army (HQDA) and its field operating agencies (FOAs). This memorandum does not apply to the following organizations below. These agencies will forward their Legion of Merit recommendations to Commander, U.S. Total Army Personnel Command, ATTN: TAPC-PDO-PA, 200 Stovall Street, Alexandria, VA 22332-0471 for boarding procedures and approval.

- a. Defense Military Pay Office NCR.
- b. U.S. Military Academy.
- c. U.S. Military Entrance Processing Command.
- d. U.S. Total Army Personnel Command.
- e. U.S. Army Recruiting Command.
- f. U.S. Army Strategic Defense Command.

**Proponent and exception authority.** The proponent of this memorandum is the Administrative Assistant to the Secretary of the Army (AASA). The AASA has the authority to approve exceptions to this memorandum that are consistent with controlling law and regulation. The AASA may delegate this approval authority in writing to a division chief within the proponent agency in the grade of colonel or the civilian equivalent.

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<sup>\*</sup>This memorandum supersedes DA Memo 672-3 dated 27 July 1990.

### 1. Purpose

This memorandum establishes policy and prescribes procedures for recognizing soldiers (colonel and below) for award of the Legion of Merit (LM) and lesser awards for service, achievement, or retirement within Headquarters, Department of the Army (HQDA), and field operating agencies supported by the Military Personnel Service Center (MPSC).

### 2. References

- a. Required publication. AR 600-8-22, Military Awards (Cited in para 4.)
- b. Related publications.
  - (1) AR 600-8-2, Suspension of Favorable Personnel Actions (FLAGS).
  - (2) AR 600-9, The Army Weight Control Program.
- c. Referenced forms.
  - (1) DA Form 638 (Recommendation for Award).
  - (2) DA Form 4980-11 (Legion of Merit Certificate).
  - (3) DA Form 4980-12 (Meritorious Service Medal).

### 3. Explanation of abbreviations

<i>a.</i> ARSTAF	Army Staff
<i>b.</i> HQDA	Headquarters, Department of the Army
c. LM	Legion of Merit
d. MSM	Meritorious Service Medal
e. ARCOM	Army Commendation Medal
f. MPSC	Military Personnel Service Center

### 4. Responsibilities

- a. The Administrative Assistant to the Secretary of the Army will—
  - (1) Serve as the proponent of this memorandum.
- (2) Establish policy, procedures, and standards for matters concerning award of the Legion of Merit (LM) and lesser awards for service, achievement, or retirement within Headquarters, Department of the Army (HQDA) and its field operating agencies supported by the Military Personnel Service Center (MPSC).
- b. Principal HQDA agency officials will ensure that recommendations for awards are processed within the timeframes prescribed in this memorandum.
  - c. The Chief, HQDA MPSC will-
    - (1) Ensure that all HQDA agencies and field operating agencies implement this memorandum.
- (2) Act as a focal point where personnel may acquire advice and assistance on any questions relating to the application and implementation of this memorandum.
- (3) Serve as orders issuing agency for all LM recommendations which must be processed through the Headquarters, Department of the Army Awards Board.

### 5. Policy for military awards

AR 600-8-22, dated 25 February 1995, and CDRPERSCOM, TAPC-PDA message DTG 061520Z MAY96 set the policy for Military Awards.

### 6. Approval authority

Approval authority is shown in table 1.

Table 1 Approval authority for awards		
Commanders and Principal HQDA Agency Officials	May award	То
Administrative Assistant to the Secretary of the Army	LM and all lesser decorations	All US Army personnel and personnel of other Services with the concurrence of their respective Service
All other Assistant Secretaries of the Army (SES-4 or above)	LM for retirements of COLs and below and lesser decorations	All US Army personnel assigned or attached for duty to their command or agency
Agencies headed by a civilian SES-3	ARCOM or lesser decorations	All US Army personnel assigned or attached for duty to their command or agency
Agencies headed by a LTG/MG	LM for retirement of COLs and below and lesser decorations	All US Army personnel assigned or attached for duty to their command or agency
Chief of Staff of the Army	DSM and all lesser decorations (delegated to VCSA)	All US Army personnel and personnel of other Services with the concurrence of their respective Service
Vice Chief of Staff of the Army	DSM and all lesser decorations	All US Army personnel except retiring General Officers. All personnel of other Services below BG attached to the organization, provided concurrence is obtained
Director of the Army Staff	LM and all lesser decorations	All US Army personnel and personnel of other Services with the concurrence of their respective Service
Agencies headed by a BG/COL	ARCOM and all lesser decorations	All US Army personnel and personnel of other Services with the concurrence of their respective Service

#### Notes

- 1. Approval authorities must be in command or serving as head of a principal HQDA agency.
- 2. The delegation of military award approval authority to certain senior civilian leaders is hereby established. (See app A).
- 3. Approval authority for the District of Columbia National Guard is the Administrative Assistant to the Secretary of the Army.

### 7. Headquarters, Department of the Army Awards Board for LM

- a. The HQDA Awards Board will review all recommendations for LM except for retirement. The Secretary of the Army (SA) and Chief of Staff, Army (CSA) reserve approval authority without regard to the HQDA Awards Board.
- b. The HQDA Awards Board will be composed of the Executive Officers to HQDA principal officials. Board members will serve on a rotational basis.
- c. The HQDA Awards Board will consist of a minimum of three voting members who will review each LM recommendation.
- (1) When reviewing LM recommendations for personnel assigned to the Army Staff, a majority of board members must be assigned to the Secretariat. Board recommendations will be submitted to the Director of the Army Staff.
- (2) When reviewing LM recommendations for personnel assigned to the Secretariat, a majority of board members must be assigned to the Army Staff. Board recommendations will be submitted to the Administrative Assistant to the Secretary of the Army.

### 8. Award procedures

- a. Recommendations for the LM or lesser decorations for service, achievement, or retirement will be submitted on DA Form 638 not less than the prescribed time prior to the desired presentation date. For LM awards, 45 days and for MSM and lesser awards, 30 days.
- b. For retirement LMs on colonels and below, and for achievement/service decorations for MSMs and below, where the head or director of the HQDA agency is the approving authority, items 1 through 26 of the DA Form 638 must be completed. The MPSC awards section will complete Part V of DA Form 638, type the award certificate, and forward the same to the approving authority.
- c. The award certificate will be extracted verbatim from Part IV of the DA Form 638. Therefore, it is important that the proposed citation be well written using short, simple, and direct sentences incorporating accurate facts. Citations must be prepared using 12 typewritten characters per inch (new courier type) and must be not less that 4 and not more than 5 lines in length for service or achievement, and not more than nine lines in length for retirement LMs.
- (1) The proposed citation must begin with the word "For." Use the recommended soldier's name in the proposed citation rather than "he" or "she." When referring to more than one position title, the titles and accomplishments will be listed by order of protocol. When referring to more than one individual, the position titles will be listed by order of protocol (i.e., President of the United States, Secretary of Defense, Secretary of the Army, etc.).
- (2) When preparing service/achievement LMs, attach a one to two-page, double-spaced factual and concise summary of service or achievement to the DA Form 638 as an enclosure. The summary and DA Form 638 will be the source documents used by the HQDA Awards Board in making a recommendation to the approval authority.
- (3) Submit recommendations to the agency head, enclosing a statement indicating that the recommended soldier meets the minimum requirement on the Army Physical Fitness Test and is in compliance with AR 600–9 and that AR 600–8–2 does not apply. Note that under the provisions of AR 600–8–2, paragraph 1–15g, retirement awards and decorations for valor may be processed and presented to flagged soldiers. The agency head will personally endorse the recommendation to the Chief, MPSC, ATTN: JDHQS–SSA–MPSC–M, Room 2D156, 6801 Army Pentagon, Washington DC 20310–6801 for administrative review and control and for submission to the HQDA Awards Board and subsequent forwarding to the approval authority.
- (4) For LM recommendations requiring boarding procedures, the Chief, MPSC will forward the LM recommendation(s) to the HQDA Awards Board Members for review and recommendation. Upon receipt of the board recommendations for service/achievement LMs, the Chief, MPSC will complete Part V of the DA Form 638 and will prepare and forward the certificate(s) for signature to the approving authority.
  - d. Recommendations for LM for retiring soldiers do not require a board.
  - e. Recommendations submitted in conjunction with a PCS are as follows:
- (1) The individual must have served on the HQDA Staff for at least 12 full months prior to the date the award is to be presented.
- (2) If the recommendation receives a unanimous vote by the Awards Board, the recommendation nomination will be approved for processing.
- (3) If the board vote is not unanimous, then the recommending official may rewrite the award and submit it for reconsideration by the board.
- (4) The awards board will reconsider the rewritten recommendation and vote to recommend approval or recommend downgrade to the approval authority.

### 9. Downgraded awards

- a. The delegation for awards disapproval is hereby delegated from the Administrative Assistant and the Director of the Army Staff to commanders, heads, or directors of HQDA agencies for LMs for service/achievement/retirement or lesser decorations (see app B).
- b. Commanders or heads of principal HQDA agencies may delegate disapproval authority to their immediate subordinate commanders or directors, provided they have authority to approve the next lesser award. This delegation must be in writing and will be accomplished with each change of command. This disapproval authority includes awards for non-Army personnel.
- c. When recommending the award of the LM, the first person in the chain of command with approval authority for MSMs and below (MG or SES-4) may downgrade the recommendation. He/she will sign as approving authority to the lesser decoration. Again, delegation of disapproval authority must be in writing.

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### Appendix A

Memorandum—Delegation of Authority for Awards Approval Authority during Peacetime to Certain Civilian Leaders



# MEMORANDUM FOR HEADQUARTERS, DEPARTMENT OF THE ARMY AND ITS FIELD OPERATING AGENCIES

SUBJECT: Delegation of Authority for Awards Approval Authority during Peacetime to Certain Civilian Leaders

Reference AR 600-8-22, paragraph 3-4 and AR 10-5, paragraph 2.3.

The delegation of military awards approval authority to certain senior civilian leaders (SES-4 and above) serving as head or director of a principal Headquarters, Department of the Army (HQDA) agency is hereby established for all retirement LM recommendations for COL and below, and all lesser decorations for service or achievement.

Heads or directors of principal HQDA agencies in the rank of Senior Executive Service (SES-4) or higher may award the Legion of Merit (LM) for retirement of COLs and below and lesser decorations for service or achievement. Agencies headed by a Senior Executive Service (SES-3) may serve as approving authority for ARCOMs and lesser decorations for service or achievement.

Point of contact for this action is the HQDA, Military Personnel Service Center awards section.

This delegation will remain in effect until revoked or superseded.

Joel B. Hudson

Figure A-1. Sample Delegation of Authority for Awards Approval (Civilian Leaders)

Appendix B

Memorandum—Delegation of Authority for Awards Approval Authority during Peacetime for Legion of Merit (LM) and Lesser Awards



# MEMORANDUM FOR HEADQUARTERS, DEPARTMENT OF THE ARMY AND ITS FIELD OPERATING AGENCIES

SUBJECT: Delegation of Authority for Awards Approval Authority during Peacetime for Legion of Merit (LM) and Lesser Awards

Reference AR 600-8-22, paragraph 3-4, authority to award decorations is automatically delegated as shown in table 3-2 and DA Memorandum 600-8-22, paragraph 5.

Approval authorities must be in command or serving as head of a principal Headquarters, Department of the Army (HQDA) agency. This authority may not be delegated to subordinate officials (that is, Executive Officer, Chief of Staff, Deputy Commander, and so forth). In instances where the incumbent commander is not available to act on recommendations (hospitalization, temporary duty or leave) the acting commander, regardless of grade, may take final action provided a formal official assumption of command has taken place.

Commanders, heads or directors of HQDA or its field operating agencies having authority to approve an award may delegate disapproval authority to their immediate subordinate commanders, provided those subordinate commanders have authority to approve the next lower award. This delegation must be in writing and will be accomplished with each change of command.

Point of contact for this action is the HQDA, Military Personnel Service Center awards section.

This memorandum will remain in effect until revoked or superseded.

JOEL B. HUDSON Administrative Assistant to the Secretary of the Army JOHN M. PICKLER Lieutenant General, United States Army Director, Army Staff

Figure B-1. Sample Delegation of Authority for Awards Approval (LM and Lesser)

# Appendix C Explanation of Terms for Preparation of DA Form 638 (Recommendation for Award)

Table C-1 Explanatio	n of Terms for Preparation of DA Form 638
Block	Explanation
Block 1.	Enter the TO address (address of the final approval authority).
Block 2.	Enter the FROM address (address of the recommending agency).
Block 3.	Enter date as day, month, and year (i.e., 5 May 2001)
Block 4.	Enter complete name. If no middle name indicate "NMI," also include Jr., Sr., II, etc.
Block 5.	Enter rank (i.e., SGT or MAJ not E-5 or O-4).
Block 6.	Enter social security number.
Block 7.	Enter complete agency address to include UIC.
Block 8.	Enter all previous decorations awarded. Omit service medals, badges, and foreign awards.
Block 9.	Enter Army, Navy, Air Force, etc.
Block 10.	Enter recommended award including oak leaf clusters, if appropriate.
Block 11.	Enter day, month and year for the beginning and ending period of the award. Retirement awards may encompass periods of service longer than that served in the recommending agency, but are limited to no more than the last ten years of service. Whether the recommended period is for the current duty assignment or for the last ten years culminating with the current duty assignment, the period highlighted in the narrative submitted for LMs will be the same as the period indicated in item 11.
Block 12.	a. Enter one of the indicated reasons.     b. If interim award was made, state award given.
Block 13.	Enter "X" in appropriate box.
Block 14.	Enter full name.
Block 15.	Enter agency address.
Block 16.	Enter title/position of recommending official.
Block 17.	Enter rank.
Block 18.	Enter relationship of recommending official to the awardee.
Block 19.	Signature of recommending official.
Block 20.	List all achievements the soldier is being recommended for. For all LM recommendations a narrative justification is re-
Block 21.	quired and will be added as an addendum to the DA Form 638. Per AR 600–8–22, tables 3–4, page 22, the proposed citation for awards of the MSM, ARCOM, and AAM are limited to six lines and will be restricted to the space allowed on the DA Form 638. All other awards are limited to nine lines.
Block 22.	Obtain signature and date of a representative for the awardee (anyone within the agency that can certify award eligibility, if not the MPSC will verify, sign and date).
Block 23.	Complete
Block 26.	Approval Authority
Part V -	The Awards section will complete Orders Data once award is approved and signed by the approving authority.

# Appendix D Examples of Award Recommendations and Certificates

RECOMMENDATION FOR AWARD  For use of this form, see AR 600-8-22; the proponent agency is CDCSPER					
For valor/herals m/wartime and all awards higher than MS M, refer to special instructions in Chapter 3, AR 600-8-22.					
1.10		2. FROM		, ,	3. DATE
Office of the Administrative Assistant to the Se	cretary of the	HQDA, MPS			134 01
Army, Washington, DC 20310	DART			gton, DC 20310	1 May 01
4. NAME	PART	5. RANK	A	6. SSN	
DOE, JOHN M.			SGT		0-0000
7. ORGANIZATION		8. PREMOUS		1	
HQDA, MPSC (W313AA)		MSM-1, ARG	COM, AAM-2		
6801 Army Pentagon, Washington, DC 20310					
9. BRANCH OF SERVICE		10. RECOMME	NDED AWARD		OF AWARD
ARMY		MSM	1 OLC	a FROM 1 Sep 98	6.TO 2 Aug 01
12. REASON FOR AWARD		MISM	TOLC		HUMOUS
12a INDICATE ACH, SVC, PCS, ETS, OR RET	12b. INTERIM	AWARD	YES X NO	10.1 001	TTOTALOGU
		AWARD GIVEN		YES	NO X
ETS					
	PART II - F	RECOMMENDER	DAT A		
14. NAME		15. ADDRESS	C		
Jones, Wilma R.  16. TITLE POSITION	17. RANK	HQDA, MPS Rosslyn, VA			
Operations Sergeant	SFC	Rossiyii, v A	22209		
18. RELATIONSHIP TO AWARDEE		19. SIGNATUR	Ė		
Supervisor					
PART III - JUST IFICATION AN	ID CITATION DAT	A (Use spedfict)	ullet examples of m	neritorious aats ar serviae,	)
20. ACHIEVEMENTS					
FOR AWARDS OF THE MSM, ARCOM, ANI ACHIEVEMENTS OR SERVICE.	D AAM; USE B	BULLET STATI	EMENTS TO LIS	T THE INDIVIDUAI	LS MERITORIOUS
ACHIEVEMENT #2					
ACHIEVEMENT #3					
ACHIEVEMENT #4					
21. PROPOSED CITATION					
For exceptional service while serving	as the Budge	t Section No	ncommissione	d Officer In Cha	rge, Office of the
Secretary of the Army, Military Perso	nnel Service	Center. His	wide range o	f knowledge, keer	n insight into
budget management, and demonstrat				٠.	-
managing the distribution of this orga			•		
outstanding dedication to duty reflect	-		Since of the A	ammustrative As	sistant to the
Secretary of the Army, and the United	i States Army	y <b>.</b>			
DA FORM 638, NOV 94	REPLACE EDITIONS	CES DA FORM 638- OF DA FORM 638			USAPPCV6.00

Figure D-1. Sample DA Form 638, MSM

NAME						
DOD, JOHN 191.	PART IV - DFC	OMMENDATIO	000-00-0000 ONS /APPR OVAL /DIS APPR OVAL			
	Midual is eligible for an award in accord hat the Information contained in Part I	dance with	22a SIGNATURE		22b. DATE	
23. INTERMEDIATE AUTHORITY	a TO Director, HQDA SSA		b. FROM Chief, HQDA Milita Service Center	ry Personnel	c DATE	
d RECOMMEND:	X APPROVAL DIS	APPROVAL.	UPGRADE TO:	DOWNGRADE T	Ο.	
e. NAME	20		f. RANK	OWA		
a TITLE POSITION	38		h. SIGNATURE	CW2		
,	ry Personnel Service Center		II. SIGNALORE			
i. COMMENTS						
24. INTERMEDIATE AUTHORITY	a TO Deputy Administrative A Secretary of the Army	ssistant to the	b. FROM Director, HQDA SSA	A 	c DATE	
d RECOMMEND:	APPROVAL DIS	APPROVAL	UPGRADE TO:	DOWNGRADE T	0	
e. NAME	J AFROVAL   DIS	AFFIROVAL	f. RANK	DOWNGRADET	<u> </u>	
THOMAS C. SCULL	EN			GS-15		
g TITLE/POSITION		·	h. SIGNATURE			
Director, HQDA Sup	port Service Activity					
I. COMMENTS						
25. INTERMEDIATE	a TO Administrative Assistant	to the	b. FROM Deputy Administrati	ve Assistant to	C DATE	
AUTHORITY	Secretary of the Army		the Secretary of the Army			
d RECOMMEND: e. NAME	APPROVAL DIS	APPROVAL	UPGRADETO:	DOWNGR ADE T	O:	
SANDRA R. RILEY			I. KANK	SES-4		
g TITLE/POSITION			h, SIGNATURE			
<u> </u>	e Assistant to the Secretary of the	Army				
i. COMMENTS						
26. APPROVAL	a TO HQDA, MPSC		b. FROM Administrative Assis	tant to the	c DATE	
AUTHORITY	ATTN: Awards		Secretary of the Army			
					_	
d APPROVED e. NAME	DISAPPROVED	RECOMMEND	DUPGRADETO: f. rank	DOWNGRADE T	O.	
JOEL B. HUDSON			I. KAYK	SES-6		
g, TITLE,POSITION			h. SIGNATURE			
	ant to the Secretary of the Army					
I. COMMENTS						
		PART V - OR	DERS DATA			
27a ORDERS ISSUING			27b. PERMANENT ORDER NO.	31. DISTRIBUTI	ON	
Headquarters, Depart	•		000 00	4-INDIV		
Military Personnel Se	rvice Center S APPROVAL AUTHORITY		000-00 28b. RANK	1-Order Set		
Andrew C. Jacobs	ALL KOME ANTHORIT		CW2	1-MPRJ 1-PCRE-FS (cert only)		
28c TITLE/POSITION			29. APPROVED AWARD	1-HQDA, MP		
Chief, HQDA Military Personnel Service Center			MSM (1st OLC)	_		
28d SIGNATURE			30. DATE			
REVERSE, DA FORM 6	38, NOV 94		I	-+	USAPPC V6.00	

Figure D-1. Sample DA Form 638, MSM—Continued



### THE UNITED STATES OF AMERICA

TO ALL WHO SHALL SEE THESE PRESENTS, GREETING: THIS IS TO CERTIFY THAT THE PRESIDENT OF THE UNITED STATES OF AMERICA AUTHORIZED BY EXECUTIVE ORDER, 16 JANUARY 1969 HAS AWARDED

### THE MERITORIOUS SERVICE MEDAL

TO

SERGEANT JOHN M. DOE
HEADQUARTERS, DEPARTMENT OF THE ARMY
MILITARY PERSONNEL SERVICE CENTER

FOR exceptional service while serving as the Budget Section Noncommissioned Officer In Charge, Office of the Secretary of the Army, Military Personnel Service Center. His wide range of knowledge, keen insight into budget management, and demonstrated technical expertise, significantly contributed to his success in managing the distribution of this organization's 4.5 million dollar budget. Sergeant Doe's selfless service and outstanding dedication to duty reflect great credit on him, the Office of the Administrative Assistant to the Secretary of the Army, and the United States Army.

### FROM: 1 SEPTEMBER 1998 TO 2 AUGUST 2001

GIVEN UNDER MY HAND IN THE CITY OF WASHINGTON THIS DAY OF 2001

PERMANENT ORDER

Headquarters, Department of the Army Military Personnel Service Center Washington, DC



JOEL B. HUDSON Administrative Assistant to the Secretary of the Army

DA FORM 4980-12, NOV 97

Figure D-2. Sample MSM Award

For use o		NDATION FOR AWARD 600-8-22; the proponent agency is CD	CSPER .	
For valor/hera's m/wartime and all a	wards higher th	nan MSM, refer to special instruc	ctions in Chapter 3,	AR 600-8-22.
1. TO		2. FROM		3. DATE
Office of the Director of the Army Staff		National Guard Bureau		
Washington, DC 20310		Arlington, VA 22204		1 Jan 01
	PAR	RT I-SOLDIER DATA		
4. NAME		5. RANK	6. SSN	
Doe, John M.		COL	000-0	00-0000
7. ORGANIZATION		8. PREVIOUS AWARDS		
National Guard Bureau		MSM-3, ARCOM-5, AAM-3		
Arlington, VA 22204				
9. BRANCH OF SERVICE		10. RECOMMENDED AWARD		OF AWARD
			a FROM	b. TO
ARMY		LOM	1 Mar 91	28 Feb 01
12. REASON FOR AWARD	T		13. POS1	THU <b>MO</b> US
12α INDICATE ACH, SVC, PCS, ETS, OR RET	12b. INTERIN			
r. 200	IF YES, ST AT	LE AWARD GIVEN	YES	NO [X]
RET				
	PART II	- RECOMMENDER DATA		
14. NAME		15. ADDRESS		
Fence, William A.	T	National Guard Bureau		
16. TITLE /POSITION	17. RANK	Arlington, VA 22204		
Operations Officer	BG			
18. RELATIONSHIP TO AWARDEE		19. SIGNATURE		
Senior Rater				
	AND CITATION DA	ATA (Use specific bullet examples of n	peritorious acts or service	9)
20. ACHIEVEMENTS				
ACHIEVEMENT #1				
See attached narrative.				
				,
ACHIEVEMENT #2				
ACHIEVE VEVIEW TO				
ACHIEVEMENT #3				
ACHIEVEMENT #4				
21. PROPOSED CITATION	- 4- 4b - TI*4-	J 64-4 A 6 4 3.5	.L 1001 & 10 E-L	2001
For exceptionally meritorious service				
Colonel Doe served with distinction				
throughout the world. His service co				
served as Commandant of the IG Sc				
myriad of positions. Colonel Doe ha				
S-2, an S-3 and a company and squa				
dedication contributed immeasurable		y and reflect great credit u	pon him, the Nati	onal Guard
Bureau and the United States Army.	•	_		
DA FORM 638, NOV 94		ACES DA FORM 638-1.		USAPPCV
	PREVIOUS EDITION	NS OF DA FORM 638 ARE OBSOLETE.		

\*If the period of award (item 11) on the recommendation reflects the last ten years of service, then it should also reflect that same period in the narrative and citation.

Figure D-3. Sample DA Form 638, LOM for Retirement\*

NAME		SSN			
Doe, John M.		000-00-0000			
22 Loertify that this in	PART IV - RECOMMENDAT of Motual is eligible for an award in accordance with	IONS/APPROVAL /DIS APPROVAL 22a SIGNATURE		22b. DATE	
	that the information contained in Part I is correct.	220 SIGNALORE		220. DAILE	
23. INTERMEDIATE AUTHORITY	ато	b. FROM		c DATE	
d RECOMMEND: e. NAME	APPROVAL DIS APPROVAL	UPGRADE TO:	DOWNGR ADE	T O:	
g TITLE/POSITION		h. SIGNATURE			
i. COMMENTS					
24. INTERMEDIATE AUTHORITY	ато	b. FROM		C DATE	
d RECOMMEND:	APPROVAL DIS APPROVAL	UPGRADE TO:	DOWNGR ADE	ΤΟ:	
e. NAME		f. RANK			
g.TITLE/POSITION		h. SIGNATURE			
I. COMMENTS					
25. INTERMEDIATE	a TO Administrative Assistant to the	b. FROM		c DATE	
AUTHORITY	Secretary of the Army	OSA Chief Information Office	r		
d RECOMMEND:	APPROVAL DIS APPROVAL	UPGRADE TO:	DOWNGR ADE	T ():	
e. NAME SANDRA R. RILEY		f. RANK	SES-5		
g TITLE POSITION		h. SIGNATURE			
i. COMMENTS	ive Assistant to the Secretary of the Army				
26. APPROVAL AUTHORITY	a TO HQDA, MPSC ATTN: Awards Section	b. FROM Administrative Assis Secretary of the Army	tant to the	C DATE	
d Approach		AID LIDOD ADE TO	DOMANOD ADE		
d APPROVED e. NAME	DISAPPROVED RECOMME	nd upgrade to:   f. rank	DOWNGR ADE	I C.	
JOEL B. HUDSON			SES-6		
g.TITLE/POSITION Administrative Assis	stant to the Secretary of the Army	h, SIGNAT URE			
i. COMMENTS	sum to the sections, or the raining				
	PART V-	ORDERS DATA			
27a ORDERS ISSUING	SHQ	27b. PERMANENT ORDER NO.	31. DISTRIBUT	ION	
Headquarters, Depar	•		4-INDIV		
Military Personnel Service Center  28a NAME OF ORDERS APPROVAL AUTHORITY		28b. RANK	1-Order Set		
ANDREW C. JACO		CW2	1-MPRJ 1-TAPC-MSR-S (cert onl		
28c TITLE/POSITION		29. APPROVED AWARD	1-OSA	(**********************************	
Chief, HQDA Milita	ry Personnel Service Center				
28a SIGNATURE	-	30. DAT E			
REVERSE, DA FORM O	538. NOV 94			USAPPC V6	

Figure D-3. Sample DA Form 638, LOM for Retirement—Continued



## THE UNITED STATES OF AMERICA

TO ALL WHO SHALL SEE THESE PRESENTS, GREETING: THIS IS TO CERTIFY THAT THE PRESIDENT OF THE UNITED STATES OF AMERICA AUTHORIZED BY ACT OF CONGRESS 20 JULY 1942 HAS AWARDED

### THE LEGION OF MERIT

то

## COLONEL JOHN M. DOE NATIONAL GUARD BUREAU

FOR exceptionally meritorious service to the United States Army from 1 March 1991 to 28 February 2001. Colonel Doe served with distinction in positions of great responsibility and authority in various locations throughout the world. His service culminated as an Inspector General where he worked in two divisions and served as Commandant of the IG School. His noteworthy services have been at all levels of command and in a myriad of positions. Colonel Doe has been an executive officer at company, battalion and squadron level, an S-3 and a company and squadron commander. His leadership, technical competence and total dedication contributed immeasurably to the Army and reflect great credit upon him, the National Guard Bureau and the United States Army.

GIVEN UNDER MY HAND IN THE CITY OF WASHINGTON

DAY OF

JOHN M. PICKLER
LIEUTENANT GENERAL, USA
DIRECTOR OF THE ARMY STAFF

THIS

BECHETARY OF THE ARMY

2001

DA PORM 4980-11, JAN 2000. Previous edition is obsolete.

Figure D-4. Sample LOM Award for Retirement (Last Ten Years Meritorious Service)

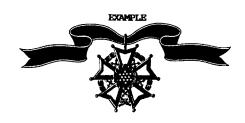
For use of		NDATION FOR AWARD 00-8-22; the proponent agency is OD	CSPER	
For valar/nerals m/wartime and all a	wards higher than	n MSM, refer to special instruc	ctions in Chapter 3,	AR 600-8-22.
1.10		2. FROM		3. DATE
	Sacratory of the	Office of the Secretary of the	Λ	S. DAIL
Office of the Administrative Assistant to the S Army, Washington, DC 20310	ACTORING OF THE	Washington, DC 20310	xiiily	1 May 01
Amiy, wasnington, DC 20310	DART			1 May 01
A 1.145 AP	PART	I-SOLDIER DATA	( 001	
4. NAME		5. RANK	6. SSN	0.000
Doe, John M.		MAJ	000-0	0-0000
7. ORGANIZATION		8. PREVIOUS AWARDS		
Office of the Secretary of the Army (W00EA	<b>A</b> )	LOM-1, MSM-3, ARCOM-5,	AAM-3	
Washington, DC 20310				
9. BRANCH OF SERVICE		10. RECOMMENDED AWARD		OF AWARD
			a FROM	b. TO
ARMY		LOM 1 OLC	21 Jun 98	1 Aug 01
12. REASON FOR AWARD			13. POS	HUMOUS
12a INDICATE ACH, SVC, PCS, ETS, OR RET	12b. INTERIM		_	F
	IF YES, STATE	AWARD GIVEN	YES	NO 🔀
RET			I	
	PART II-I	RECOMMENDER DATA		
14. NAME		15. ADDRESS		
Doubtfire, Angel A.		Office of the Secretary of the	Army	
16. TITLE POSITION	17. RANK	Washington, DC 20310		
OSA Chief Information Officer	COL			
18. RELATIONSHIP TO AWARDEE	'	19. SIGNATURE		
Supervisor				
PART III - JUST IFICATION A	AND CITATION DAT	A (Use specific bullet examples of n	neritorious aats ar serviae	)
20. ACHIEVEMENTS				
ACHIEVEMENT #1				
See attached narrative.				
ACHIEVEMENT #2				
A MIL VEIVELVI TE				
ACHIEVEMENT #3				
MODIE VEIVIENT #3				
ACHIELEN EN E				
ACHIEVEMENT #4				
21. PROPOSED CITATION	* 13			
For distinguishing himself by except	ionally merito	rious conduct in the perio	rmance of outsta	naing services
and achievements while assigned to	successive posi	itions of increasing respon	sibility over a tw	enty year caree
culminating with his assignment as t	he Military As	ssistant and Executive Off	icer to The Audit	or General fron
21 June 1998 to 1 August 2001. Thr				
and dedication in keeping with the p	roudest tradit	ions of military service. M	Iajor Doe's dedic	ation to duty
and exemplary performance reflect				
	_	,		•
DA FORM 638, NOV 94	REPLA	CES DA FORM 638-1.		USAPPCV
7A 1 OKIN 000, NOV 74		OF DA FORM 638 ARE OBSOLETE.		

\*If the period of award (item 11) on the recommendation reflects the current duty assignment, then it should also reflect that same period mentioned in the narrative and citation.

Figure D-5. Sample DA Form 638, LOM for Retirement\*

NAME Doe, John M.			SSN	00 00 0000		
PART IV - RECOMMENDATION			000-00-0000			
	Maual is eligible for an award in hair the information contained in	n accordance with	22a SIGNATURE		22b. DATE	
23. INTERMEDIATE AUTHORITY	ато		b. FROM		c DATE	
d RECOMMEND;	APPROVAL	DIS APPROVAL	UPGRADE TO:	DOWNGR ADE T	O	
g TITLE/POSITION			h. SIGNATURE			
			II. SIGNALUKE			
i. COMMENTS						
24. INTERMEDIATE AUTHORITY	ато		b. FROM		c DATE	
d RECOMMEND: e. NAME	APPROVAL	DIS APPROVAL	UPGRADE TO:	DOWNGR ADE T	O:	
g TITLE/POSITION			h. SIGNATURE			
i. COMMENTS						
25. INTERMEDIATE AUTHORITY	a TO Administrative Ass Secretary of the Army	sistant to the	b. FROM OSA Chief Information Office	er	c DATE	
d RECOMMEND:	APPROVAL	DIS APPROVAL	UPGRADE TO:	DOWNGRADE T	O:	
e. NAME SANDRA R. RILEY			f. RANK	SES-5		
g TITLE POSITION Deputy Administrativ	e Assistant to the Secretary	of the Army	h. SIGNATURE			
I. COMMENTS						
26. APPROVAL AUTHORITY	a TO HQDA, MPSC ATTN: Awards Section		b. FROM Administrative Assi Secretary of the Army	stant to the	c DATE	
d APPROVED	DIS APPROVED	RECOMMEN	ID UPGRADE TO:	DOWNGR ADE T	O:	
e. NAME JOEL B. HUDSON			f. RANK	SES-6		
g TITLE POSITION Administrative Assist	ant to the Secretary of the A	A rmv	h. SIGNATURE			
I. COMMENTS	and to the secretary of the ?					
		DART V. C	VD DEDÊ DAYA			
27a ORDERS ISSUING	НО	PARI V-C	27b. PERMANENT ORDER NO.	31. DISTRIBUT	ON	
Headquarters, Departr			E. S. I EKRIT GER NO.			
Military Personnel Ser				4-INDIV 1-Order Set		
28a NAME OF ORDERS APPROVAL AUTHORITY			28b. RANK	1-MPRJ	0.4	
ANDREW C. JACOBS  28c TITLE POSITION		CW2 29. APPROVED AWARD	1-TAPC-MSR 1-OSA	-S (cert only)		
Chief, HQDA Militar	y Personnel Service Center					
28d SIGNATURE 30. DATE						
REVERSE, DA FORM 63	18, NOV 94			-	USAPPC V6.00	

Figure D-5. Sample DA Form 638, LOM for Retirement—Continued



### THE UNITED STATES OF AMERICA

TO ALL WHO SHALL SEE THESE PRESENTS, GREETING: THIS IS TO CERTIFY THAT THE PRESIDENT OF THE UNITED STATES OF AMERICA AUTHORIZED BY ACT OF CONGRESS 20 JULY 1942 HAS AWARDED

### THE LEGION OF MERIT

то

MAJOR JOHN M. DOE OFFICE OF THE SECRETARY OF THE ARMY

FOR distinguishing himself by exceptionally meritorious conduct in the performance of outstanding services and achievements while assigned to successive positions of increasing responsibility over a twenty year career, culminating with his assignment as the Military Assistant and Executive Officer to The Auditor General from 21 June 1998 to 1 August 2001. Throughout his career, he displayed unsurpassed professionalism, leadership, and dedication in keeping with the proudest traditions of military service. Major Doe's dedication to duty and exemplary performance reflect great credit on him, The Auditor General, and the United States Army.

GIVEN UNDER MY HAND IN THE CITY OF WASHINGTON THIS DAY OF 2001

JOEL B. HUDSON Administrative Assistant to the Secretary of the Army



SECRETARY OF THE ARMY

DA FORM 4980-11, JAN 2000. Previous edition is obsolets

Figure D-6. Sample DA Form 638, LOM for Retirement (Twenty-Year Career Meritorious Service)

### By Order of the Secretary of the Army:

ERIC K. SHINSEKI General, United States Army Chief of Staff

Official:

JOEL B. HUDSON

Administrative Assistant to the Secretary of the Army

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